

Board Conflict of Interest Policy

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1. Purpose

The purpose of this policy is to help the board members of WHL to effectively identify, disclose and manage any actual, potential or perceived conflicts of interest in order to protect the integrity of WHL and manage risk.

2. Objective

The WHL board aims to ensure that board members are aware of their obligations to disclose any conflicts of interest that they may have, and to comply with this policy to ensure they effectively manage those conflicts of interest as representatives of WHL.

3. Scope

This policy applies to board members of WHL.

4. Definition of conflicts of interests

A conflict of interest occurs when a person's personal interests conflict with their responsibility to act in the best interests of the charity. Personal interests include direct interests as well as those of family, friends or other organisations a person may be involved with or have an interest in (for example, as a shareholder). It also includes a conflict between a board member's duty to WHL and another duty the board member has (for example to another charity). A conflict of interest may be actual, potential or perceived and may be financial or non-financial.

These situations present the risk that a person will make a decision based on, or affected by, these influences, rather than in the best interests of the charity and must be managed accordingly.

5. Policy

This policy has been developed because conflicts of interest commonly arise, and do not need to present a problem to the charity if they are openly and effectively managed. It is the policy of WHL as well as a responsibility of the board, that ethical, legal, financial or other conflicts of interest be avoided and that any such conflicts (where they do arise) do not conflict with the obligations to WHL.

5.1 Responsibility of the board

The board is responsible for:

- Establishing a system for identifying, disclosing and managing conflicts of interest across the charity
- Monitoring compliance with this policy and;
- Reviewing this policy every two years to ensure the policy is operating effectively.

5.2 Identification and disclosure of conflicts of interest.

Once an actual, potential or perceived conflict of interest is identified, it must be entered into the WHL Register of Interests as well as being raised with the board. Where all board members share a conflict, the board should refer to governance standard 5 of the Australian Charities and Not For Profit Commission (ACNC) governance standards on the ACNC website.

The Register of interests must be maintained by the Secretary of WHL and record information related to a conflict of interest (including the nature and extent of the conflict of interest and any steps taken to address it).

6. Action required for management of conflict of interest

6.1 Conflicts of interest of board members

Once the conflict of interest has been appropriately disclosed, the board (excluding the board member disclosing and any other conflicted board member) must decide whether or not those conflicted board members should:

- Vote on the matter (this is the minimum);
- Participate in any debate; or
- Be present in the room during the debate and voting.

In exceptional circumstances, such as where a conflict is very significant or likely to prevent a board member from regularly participating in discussions, it may be worth the board considering whether it is appropriate for the person conflicted to resign from the board.

6.2 What should be considered when deciding what action to take

- In deciding what approach to take, the board will consider whether the conflict needs to be avoided or simply documented;
- Whether the conflict will realistically impair the disclosing person's capacity to impartially participate in decision-making;
- Alternative options to avoid the conflict;
- WHL's objects and resources; and
- The possibility of creating an appearance of improper conduct that might impair confidence in, or the reputation of, the charity.

The approval of any action requires the agreement of at least a majority of the board (excluding any conflicted board member/s) who are present and voting at the meeting. The action and result of the voting will be recorded in the minutes of the meeting and in the register of interests.

7. Compliance with this policy

If the board has a reason to believe that a person subject to the policy has failed to comply with it, it will investigate the circumstances.

If it is found that this person has failed to disclose a conflict of interest, the board may take action against them. This may include seeking to terminate their relationship with WHL.

If a person suspects that a board member has failed to disclose a conflict of interest, they must discuss this with the person and/or notify the board.

8. Relevant Documents

- Register of Interests
- Declaration of Private Interests